### JEAN-PAUL ROY, Ph.D.

Associate Professor of International Business (tenured)
Smith School of Business, Queen's University
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#### Education



# Doctorate of Philosophy (Ph.D.) in Administration, 2006

Schulich School of Business, York University
 Specializations: International business and organization theory
 Ph.D. Supervisor: Dr. Christine Oliver (Henry J. Knowles Chair in Organizational Strategy)



# Master of Industrial Relations (M.I.R.), 1998

• Centre for Industrial Relations, University of Toronto



#### Bachelor of Science, Honours (B.Sc. Hons.), 1995

Department of Psychology, University of Toronto

#### **Professional Certifications**



Canadian Securities Institute (Toronto, Canada)

- Professional Financial Planning Course Certificate, 1999
- Conduct Practices and Handbook Certificate, 1998
- Canadian Options Course Certificate, 1997
- Canadian Securities Course Certificate, 1995

#### **Academic Appointments**



Smith School of Business, Queen's University (Kingston, Canada)

- Associate Professor of International Business (tenured), 2013-present
- Assistant Professor of International Business, 2007-2013



College of Business, Rikkyo University (Tokyo, Japan)

Visiting Professor of International Business, 2014, 2016, 2019



Faculty of Business Administration, Memorial University (St. John's, Canada)

Assistant Professor of International Business, 2005-2007



Schulich School of Business, York University (Toronto, Canada)

Lecturer of International Business, 2000-2005

#### Research Grants

### Insight Grant, 2012-2015, Social Sciences and Humanities Research Council (SSHRC)

- Role: Sole and principal investigator; value: \$52,789
- *Project title*: A study of the capabilities that facilitate trustworthy international joint venture partner behaviour across governance contexts

Standard Research Grant, 1A designation, 2011-2012, Social Sciences and Humanities Research Council (SSHRC)

- Role: Sole and principal investigator; value: \$25,684
- *Project title*: Selecting a trustworthy international joint venture partner: A multidisciplinary study of key determinants

Vice President's Research Grant, 2006-2007, Social Sciences and Humanities Research Council (SSHRC)

- Role: Sole and principal investigator; value: \$8,023
- *Project title*: International joint venture partner selection and performance: The role of the home country legal environment

Queen's University Research Initiation Grant, Smith School of Business, 2007-2010 General Research Grants Competition, Smith School of Business, 2007-2008 Faculty of Business Administration Research Grant, Memorial University, 2005-2007

#### Research Awards

Best Paper Award, Administrative Sciences Association of Canada Conference, 2015

International Business Division

Toller Family Fellow of International Business, Smith School of Business, 2009-2015 New Researcher Achievement Award, Smith School of Business, 2010

#### Academic Honours and Awards

Social Sciences and Humanities Research Council (SSHRC) Doctoral Fellowship, 2001-2003

Dean of Graduate Studies Academic Excellence Scholarship, York University, 2001-2002

Canadian Transportation Research Forum Scholarship, 2001-2002

Queen's Graduate Fellowship, Queen's University, 1999-2000

McLeod D. I. Ph.D. Fellowship, Queen's University, 1999-2000

University of Toronto Open Fellowship, University of Toronto, 1996-1998

Peoplesense Inc. Scholarship, University of Toronto, 1996-1998

Donald K. Aynsley Fellowship, University of Toronto, 1996-1998

Lorne T. Morgan Fellowship, University of Toronto, 1996-1998

George Becigneul Memorial Award, University of Toronto, 1996-1998

#### **Publications**

#### Refereed Book Chapter

Roy, J.-P. (2022). Managing a demographically driven labor shortage: An assessment of Japan's strategic approach. In Wu, T. and Bu, N. (Eds.), *International Business in the New Asia-Pacific: Strategies, Opportunities and Threats*, pp. 75-125. New York: Springer. (*accepted in 2021*)

#### Refereed Journal Articles

- Bu, N., and Roy, J.-P. (2015). Guanxi practice and quality: A comparative examination of Chinese managers' business-to-business and business-to-government ties. *Management and Organization Review*, 11(2): 263-287. (Authors made *equal contributions*).
- Roy, J.-P. (2012). Establishing an IJV with a trustworthy partner: The role of host country governance and partner selection criteria. *Journal of Management Studies*, 49(2): 332-355.
- Roy, J.-P., and Oliver, C. (2009). International joint venture partner selection: The role of the host country legal environment. *Journal of International Business Studies*, 40(5): 779-801.
- Bu, N., and Roy, J.-P. (2008). Chinese managers' career success networks: The impact of key tie characteristics on structure and interaction practices. *International Journal of Human Resource Management*, 19(6): 1090-1109. (Authors made *equal contributions*).
- Dacin, T., Oliver, C., and Roy, J.-P. (2007). The legitimacy of strategic alliances: An institutional perspective. *Strategic Management Journal*, 28(2): 169-187.
- Xie, J. L., Roy, J.-P., and Chen, Z. (2006). Cultural and individual differences in self-rating behavior: An extension and refinement of the cultural relativity hypothesis. *Journal of Organizational Behavior*, 27(3): 341-364.
- Xie, J. L., Chen, Z., and Roy, J.-P. (2006). Cultural and personality determinants of leniency in self-rating among Chinese people. *Management and Organization Review*, 2(2): 181-207.
- Bu, N., and Roy, J.-P. (2005). Career success networks in China: Sex differences in homophily and social exchange practices. *Asia Pacific Journal of Management*, 22(4): 381-403. (Authors made *equal contributions*).
- Bassili, J. N., and Roy, J.-P. (1998). On the representation of strong and weak attitudes about policy in memory. *Political Psychology*, 19(4): 669-681.

#### **Business Cases**

- Roy, J.-P. (2021). Overcoming Hurdles in Colombia: Moving Beyond the Obvious.
- Roy, J.-P. (2021). Covering All the Bases: An Albanian International Assignment.
- Roy, J.-P. (2020). English as the Corporate Language.
- Roy, J.-P. (2019). A Ticking Time-Bomb: Japan's Demographic Crisis.
- Roy, J.-P. (2019). The Art of Damage Control Across Cultures: McDonald's in Japan.
- Roy, J.-P. (2018). Victims of a Demographic Time-Bomb: Labour and the Economy.
- Roy, J.-P., & Whitcombe, M. (2018). Exercising Creativity in China: Disney English.
- Roy, J.-P.. (2018). The Happiest Place in Japan: Tokyo Disney Resort.
- Roy, J.-P.. (2017). Managing Cultural Turbulence in the U.S.: Airbus.
- Roy, J.-P.. (2017). A Choppy Atlantic Crossing: Disneyland Paris.

#### **Doctoral Dissertation**

Roy, J.-P. (2006). International joint venture partner selection and performance: The role of the host country legal environment.

# Media Coverage

- In Japan, Culture Feeds a Demographic Time-Bomb. (June, 2019). *Smith Business Insight*. (Interview conducted by A. Morantz)
- In China, clearing the guanxi hurdle. (July, 2015) *Smith Business Insight*. (Article written by K. Moller discussing research conducted by N. Bu and J.-P. Roy.)
- Doing business in Japan. (May, 2015). Doing business in Japan. *Smith Business Insight*, White Paper Series.
- Managing in Japan: Doing business during interesting times. (April, 2015). *Smith Business Insight*, Webinar Series.
- Research Brief: Why picking partners in countries characterized by corruption is so difficult. (June, 2013). *Smith Business Insight*. (Edited by A. Morantz).

### **Refereed Conference Papers and Presentations**

- Roy, J.-P. (2022). Managing Japan's labour shortage: An assessment of the Japanese government's efforts to utilize women. *Japan Studies Association of Canada Conference*, Kamloops, Canada.
- Bu, N., and Roy, Roy, J.-P. (2015). Networking in China: A fine-grained study of guanxi development practices and quality. *Administrative Sciences Association of Canada Conference*, Halifax, Canada. (Authors made *equal contributions*).
  - Best Paper Award, International Business Division.
- Roy, J.-P., and Bu, N. (2013). Guanxi practice and quality: A comparative examination of business and government ties in China. *Academy of International Business Southeast Asia Regional Conference*, Bali, Indonesia. (Authors made *equal contributions*).
- Roy, J.-P. (2013). A study of the institutional and experiential drivers of IJV partnering concerns. *Academy of Management Conference*, Orlando, USA.
- Bu, N., and Roy, J.-P. (2013). Guanxi development, exchange and interaction practices across firm boundaries in China. *Academy of Management Conference*, Orlando, USA. (Authors made *equal contributions*).
- Roy, J.-P. (2012). Partnering concerns and host country governance risk: Experience abroad matters. *Asia Academy of Management Conference*, Seoul, South Korea.
- Bu, N., and Roy, J.-P. (2012). Guanxi practices: A comparative study of business and government ties. *Asia Academy of Management Conference*, Seoul, South Korea.
- Roy, J.-P. (2011). Selecting a trustworthy IJV partner: The role of partner selection and host country rule of law. *Academy of International Business Conference*, Nagoya Japan.

- Roy, J.-P. (2010). Interorganizational trust: The role of partner selection and host country rule of law. *Academy of Management Conference*, Montreal, Canada.
- Roy, J.-P. (2009). International strategic alliance relationships: The role of partner selection and host country institutions. *Academy of International Business Conference*, San Diego, USA.
- Bu, N., and Roy, Roy, J.-P. (2006). Chinese managers' career success networks: Tie and social networking practice preferences. *Asia Academy of Management Conference*, Tokyo, Japan. (The authors made *equal contributions*).
- Roy, J.-P., and Oliver, C. (2006). International joint venture partner selection: The role of the host country institutional environment. *Academy of International Business Conference*, Beijing, People's Republic of China.
- Bu, N., and Roy, J.-P. (2004). Career success networks in China: Sex differences in homophily and social exchange practices. *Asia Pacific Journal of Management Special Issue Conference*, Shanghai, China. (The authors made *equal contributions*).
- Xie, J. L., Roy, J.-P., and Chen, Z. (2004). Culture, personality and self-rating behavior: An explanation of the 'Leniency Bias'. *Academy of Management Conference*, New Orleans, USA.
- Xie, J. L., Roy, J.-P., and Chen, Z. (2004). Value differences and self-enhancement propensity: A test of self-rating bias among Chinese in mainland China, Hong Kong, and Canada. *International Association for Chinese Management Research Conference*, Beijing, China.
- Roy, J.-P., and Oliver, C. (2002). The impact of Japanese and Canadian national culture on IJV partner selection criteria: The development of a theory. *Asia Academy of Management Conference*, Bangkok, Thailand.
- Roy, J.-P., and Bu, N. (2002). Individualism-collectivism and social network preferences. *Academy of Management Conference*, Denver, USA.
- Roy, J.-P. (2000). Embeddedness in China: The benefits of an overembedded network for foreign managers and their firms. *Asia Academy of Management Conference*, Singapore.
- Roy, J.-P. (2000). Networking strategies for Canadian firms in China. *Asia Pacific Summit Conference*, Toronto, Canada.
- Xie, J. L. and Roy, J.-P. (1999). The moderating effects of modesty and self-efficacy on the relationship between individualism-collectivism and self-rating: Extension of the Cultural Relativity Hypothesis. *Academy of Management Conference*, Chicago, USA.
- Roy, J.-P., and Bassili, J. N. (1995). On the representation of strong and weak attitudes in memory. *American Psychological Association Conference*, Toronto, Canada.

#### **Invited Seminar Presentations**

Roy, J.-P. (May 31, 2016). Identifying trustworthy partners in poorly governed countries: Process and experience matter. *Rikkyo University's College of Business Seminar Series*, Tokyo, Japan.

Roy, J.-P. (May 27, 2014). Guanxi practice and quality: A comparative examination of business and government ties in China. *Rikkyo University's College of Business Seminar Series*, Tokyo, Japan.

# **Industry Webinar**

Roy, J.-P. (October, 2016 to present). Investment opportunities and key management success practices in Japan. *Toronto Japanese Association of Commerce and Industry*, Seminar.

### **Teaching**

### **Undergraduate Courses**

Smith School of Business, Queen's University, Bachelor of Commerce Program

- Managing Across Cultures, 2008-present
- Introduction to International Business, 2017-2019
- International Business Strategy, 2008

College of Business, Rikkyo University, Bilingual Business Leader Program

- Managing International Assignments, 2016, 2019
- Managing Across Distinct Key Business Environment, 2016
- Topics in Global Business, 2014

Faculty of Business Administration, Memorial University, Bachelor of Commerce Program

- International Business, 2005-2007
- Business in East Asia, 2006-2007

Schulich School of Business, **York University**, International Bachelor of Business Administration Program

Cross-Cultural Management, 2000-2005

#### **Graduate Courses**

College of Business, Rikkyo University, Master in International Business Program

- Managing International Assignments, 2016, 2019
- Managing Across Distinct Key Business Environment, 2016
- Topics in Global Business, 2014
- Advanced Seminar in Global Business, 2014

Smith School of Business, Queen's University, Master of Science in Management Program

Leadership in the Global Environment, 2007-2008

Faculty of Business Administration, Memorial University, Master of Business Administration

- International Business, 2005-2006
- International Strategic Management, 2005-2006
- Business and Management in Singapore, 2005-2006

### Teaching Recognition

Nominated for the BBA 7th Annual (2004) Seymour Schulich Award for Teaching Excellence.

#### **Academic Service and Contributions**

## Smith School of Business Advisory Posting:

Special Advisor, Living Case Initiative (2018-2020)

# Smith School of Business Committee Postings:

- Modified Appointments Committee (Committee Chair, 2022)
- Area Coordinator, International Business Area, 2021-2023
- Appointments Committee, 2021-2022
- Workload Standards Committee, 2018-2021
- University Research Ethics Board, 2019-2020 (Committee Chair during 2020 period)
- Undergraduate Curriculum Committee, 2017-2019
- Renewal, Tenure, and Promotion Committee, 2017-2018; 2014-2015; 2010-2011; 2008-2009
- Graduate Academic (MSc/PhD) Committee, 2016-2017
- Master of Management Academic Committee, 2015-2016
- PhD/MSc Awards Adjudication Committee, 2014-2015
- Research Excellence Committee, 2014; 2012; 2011
- Faculty Development Fund Committee, 2012-2013
- Master of Global Management (MGM) Academic Committee, 2009-2012
- International Committee, 2007-2008

## Smith School of Business Conference and Competition Judging:

- Inter-Collegiate Business Competition (ICBC), 2017, 2016
- Oueen's Case Competition (OCC), 2008-2011
- Queen's Entrepreneurial Competition (QEC), 2008-2011
- Queen's Conference on International Business (QCIB), 2008-2009

### Case Team Recruitment Judging:

Queen's Case Competition Union (QCCU), 2019, 2022

### Case Competition Faculty Advisor:

- Chulalongkorn International Business Case Competition (CIBCC), 2020, Pattaya, Thailand
- Chulalongkorn International Business Case Competition (CIBCC), 2019, Koh Samui, Thailand

### Queen's (University-Wide) Committee Postings:

- Major Entrance Awards Committee, 2012-2021; 2008-2009
- School of Graduate Studies (SGS) Fellowship Committee, 2015

### Ad Hoc Reviewer (Academic Journals):

- International Journal of the Economics of Business
- International Management
- Journal of Business Research
- Journal of International Management
- Journal of Management Studies

Strategic Management Journal

# Reviewer (Book Chapters):

• Wu, T. and Bu, N. (Eds.) (2022). *International Business in the New Asia-Pacific: Strategies, Opportunities and Threats*. New York: Springer.

#### Conference Track Chair:

- European International Business Academy (EIBA) Conference, Leeds, UK, 2019
  - \* Track: Global value chains

# Invited Session Chair (Academic Conferences):

- Academy of International Business (South East Asia Chapter) Conference, Bali, Indonesia, 2013
  - \* Session: Organizational management
- Academy of International Business Annual Conference, Nagoya, Japan, 2011
  - \* Session: State, political ties, and institutions
- Academy of International Business Annual Conference, San Diego, USA, 2009
  - Session: Alliances and networks

# Invited Professional Development Workshop Panellist and Faculty Facilitator:

- Association of Japanese Business Studies Professional Development Workshop, Nagoya, Japan, 2011
  - Panel: Strategies for International Publishing

### Reviewer (Academic Conferences):

- Academy of International Business Conference, Copenhagen, Denmark, 2019
- Academy of Management Conference, IM Division, Boston, USA, 2019
- Academy of International Business Conference, Dubai, UAE, 2017
- Academy of Management Conference, IM Division, Anaheim, California, 2016
- Academy of International Business Conference, New Orleans, USA, 2016
- Academy of Management Conference, IM Division, Orlando, Florida, 2013
- Academy of International Business Conference, Washington, USA, 2012
- Administrative Sciences Association of Canada, St. John's, Canada, 2012
- Asia Academy of Management Conference, Seoul, Korea, 2012
- Academy of International Business Conference, Nagoya, Japan, 2011
- Academy of Management Conference, IM Division, San Antonio, USA, 2011
- Administrative Sciences Association of Canada, Montreal, Canada, 2011
- Academy of International Business Conference, Rio de Janeiro, Brazil, 2010
- Academy of Management Conference, IM Division, Montreal, Canada, 2010
- Administrative Sciences Association of Canada, Regina, Canada, 2010
- Academy of International Business Conference, San Diego, USA, 2009
- Administrative Sciences Association of Canada, Niagara Falls, Canada, 2009
- Academy of International Business Conference, Beijing, China, 2006
- Carolyn Dexter Best International Paper Award, All Academy Award, Academy of Management, 2004
- Academy of Management Conference, OMT Division, New Orleans, USA, 2004
- Academy of Management Conference, OMT Division, Seattle, USA, 2002
- Asia Academy of Management Conference, Bangkok, Thailand, 2002

# Institutional (Doctoral) Representative:

Academy of International Business, 2001-2004

# **Professional Affiliations**

Academy of Management

Academy of International Business

Administrative Sciences Association of Canada

Asia Academy of Management

Association of Japanese Business Studies